

The City of Phenix City, Alabama 2016 State of the City Address January 21, 2016

Positively Phenix City!

### **BALANCE SHEET – GENERAL FUND DECEMBER 31, 2012 THROUGH 2015**

|  | 12/31/2012<br>GENERAL FUND | 12/31/2013<br>GENERAL FUND | 12/31/2014<br>GENERAL FUND | 12/31/2015<br>GENERAL FUND |
|--|----------------------------|----------------------------|----------------------------|----------------------------|
| ASSETS                                 |                            |                            |                            |                            |
| Cash and cash equivalents Receivables: | \$7,311,689                | \$9,214,861                | \$8,061,137                | \$8,464,514                |
| Accounts receivable                    | \$4,158                    | \$100,159                  | \$47,299                   | \$78,850                   |
| Due from other funds                   | \$214,829                  | \$397,385                  | \$177,587                  | \$176,707                  |
| Due from other governments             | \$86,115                   | \$19,761                   | \$1,943                    | \$19,059                   |
| Notes receivable                       | \$-                        | \$-                        | \$-                        | \$-                        |
| Taxes receivable                       | \$231,525                  | \$1,659,198                | \$1,740,359                | \$1,925,932                |
| Inventory                              | \$223,673                  | \$132,948                  | \$124,233                  | \$86,028                   |
| Prepaid expenses _                     | \$160,071                  | \$161,677                  | \$247,322                  | \$262,711                  |
| TOTAL ASSETS                           | \$8,232,060                | \$11,685,989               | \$10,399,881               | \$11,013,800               |

### **BALANCE SHEET – GENERAL FUND DECEMBER 31, 2012 THROUGH 2015**

|                               | General Fund     |              |                   |                   |  |  |
|-------------------------------|------------------|--------------|-------------------|-------------------|--|--|
|                               | 12/31/2012       | 12/31/2013   | 12/31/2014        | 12/31/2015        |  |  |
| LIABILITIES AND FUND BALANCES |                  |              |                   |                   |  |  |
| LIABILITIES:                  |                  |              |                   |                   |  |  |
|                               |                  |              |                   |                   |  |  |
| Accounts payable              | \$444,714        | \$824,204    | \$66,991          | \$207,802         |  |  |
| . ,                           | ,                | ,            | , ,               | ,                 |  |  |
| Accrued expenses              | \$604,796        | \$602,334    | \$739,653         | \$766,801         |  |  |
|                               | <b>400 1,100</b> | <del>,</del> | <b>4</b> 1.55,555 | <b>4</b> 1.22,231 |  |  |
| Capital Leases/ Debt          | \$-              | \$-          | \$-               | \$-               |  |  |
|                               |                  |              |                   |                   |  |  |
| Due to other funds            | \$132,668        | \$42,102     | \$64,665          | \$136,696         |  |  |
|                               |                  |              |                   |                   |  |  |
| Funds Held In Trust           |                  | \$137,837    | \$130,398         | \$90,362          |  |  |
|                               |                  |              |                   |                   |  |  |
| Due to other governments      | \$121,659        | \$-          | \$-               | \$-               |  |  |
|                               |                  |              |                   |                   |  |  |
| Deferred revenue              | \$410,377        | \$306,068    | \$354,442         | \$565,722         |  |  |
|                               |                  |              |                   |                   |  |  |
| TOTAL LIABILITIES             | \$1,714,214      | \$1,912,545  | \$1,356,150       | \$1,767,384       |  |  |

#### **BALANCE SHEET - GENERAL FUND DECEMBER 31, 2012 THROUGH 2015**

| General Fund       |   |  |  |   |  |
|--------------------|---|--|--|---|--|
| 12/31/2012         | 12/31/2013                                      | 12/31/2014   | 12/31/2015   |   |  |
|                    |   |  |  |   |  |
|                    |   |  |  |   |  |
| \$633,627          | \$519,575                                       | \$519,575  | \$515,075  |   |  |
|                    |   |  |  |   |  |
| \$5,884,219        | \$9,253,869                                     | \$8,524,156  | \$8,731,341  | •   |  |
| <b>\$0.547.040</b> | <b>\$0.770.444</b>                              | <b>#0.040.704</b>  | <b>***</b> 0.40 440  |   |  |
| \$6,517,846        | \$9,773,444                                     | \$9,043,731  | \$9,246,416  |   |  |
|                    |   |  |  |   |  |
|                    |   |  |  |   |  |
| \$1,714,214        | \$1,912,545                                     | \$1,356,150  | \$1,767,384  |   |  |
|                    |   |  |  |   |  |
|                    |   |  |  | 115 L   |  |
|                    |   |  |  | Res   |  |
| \$8,232,060        | \$11.685.989                                    | \$10,399,881   | \$11,013,800   |   |  |
|                    | \$633,627<br>\$5,884,219<br>\$6, <b>517,846</b> | \$633,627 \$519,575<br>\$5,884,219 \$9,253,869<br>\$6,517,846 \$9,773,444<br>\$1,714,214 \$1,912,545 | \$633,627 \$519,575 \$519,575<br>\$5,884,219 \$9,253,869 \$8,524,156<br>\$6,517,846 \$9,773,444 \$9,043,731<br>\$1,714,214 \$1,912,545 \$1,356,150 | 12/31/2012       12/31/2013       12/31/2014       12/31/2015         \$633,627       \$519,575       \$519,575       \$515,075         \$5,884,219       \$9,253,869       \$8,524,156       \$8,731,341         \$6,517,846       \$9,773,444       \$9,043,731       \$9,246,416         \$1,714,214       \$1,912,545       \$1,356,150       \$1,767,384 |  |

|                                 | Principle    |              |              |              |  |  |
|---------------------------------|--------------|--------------|--------------|--------------|--|--|
| <b>General Obligation Debt:</b> | 9/30/2012    | 9/30/2013    | 9/30/2014    | 9/30/2015    |  |  |
|                                 |              |              |              |              |  |  |
| Series 2007-A                   | \$3,125,000  | \$2,975,000  | \$2,820,000  | \$540,000    |  |  |
| Series 2009-A                   | \$3,105,000  | \$3,105,000  | \$3,105,000  | \$2,945,000  |  |  |
| Series 2010-B                   | \$33,940,000 | \$32,900,000 | \$31,835,000 | \$30,910,000 |  |  |
| Series 2011-A                   | \$12,195,000 | \$12,065,000 | \$11,825,000 | \$11,575,000 |  |  |
| Series 2012-A                   | \$2,035,000  | \$1,645,000  | \$1,245,000  | \$840,000    |  |  |
| Series 2015-A                   | <u> </u>     | \$ -         | <u>\$</u> -  | \$4,660,000  |  |  |
| Total General Obligation Debt   | \$54,400,000 | \$52,690,000 | \$50,830,000 | \$51,470,000 |  |  |

9/30/2013

9/30/2014

\$10,145,000

\$11,070,000

9/30/2012

| Other General Debt:       |              |              |              |              |
|---------------------------|--------------|--------------|--------------|--------------|
| Public Bulding Authority  | \$20,425,000 | \$19,825,000 | \$19,215,000 | \$18,595,000 |
| School Debt               |              |              |              |              |
| Series 2006               | \$10,425,000 | \$10,000,000 | \$ -         | \$-          |
| Series 2007-B             | \$22,055,000 | \$14,250,000 | \$14,250,000 | \$8,520,000  |
| Series 2013-A             | \$ -         | \$9,765,000  | \$9,595,000  | \$9,420,000  |
| School Construction Bonds | \$8,105,000  | \$8,105,000  | \$ -         | \$ -         |

\$ -

\$ -

\$9,950,000

\$10,985,000

9/30/2015

Series 2014-A

Series 2014-B

|                    | 9/30/2012    | 9/30/2013    | 9/30/2014    | 9/30/2015    |
|--------------------|--------------|--------------|--------------|--------------|
| Utility Debt       |              |              |              |              |
|                    |              |              |              |              |
| Series 2003        | \$110,000    | \$ -         | \$ -         | \$ -         |
| Series 2009-A      | \$26,865,000 | \$25,905,000 | \$24,910,000 | \$23,870,000 |
| Series 2010-A      | \$15,375,000 | \$15,375,000 | \$15,375,000 | \$15,375,000 |
| Series 2011-A      | \$3,915,000  | \$3,800,000  | \$3,685,000  | \$3,119,500  |
| Series 2014-A      | \$-          | \$-          | \$ -         | \$6,970,000  |
| Total Utility Debt | \$46,265,000 | \$45,080,000 | \$43,970,000 | \$49,334,500 |

| 9/30/2012     | 9/30/2013 | 9/30/2014 | 9/30/2015    |
|---------------|-----------|-----------|--------------|
| 3/ 30/ EU   E | 3/30/2013 | JUUILUIT  | 3/ 30/ E0 13 |

**Economic Development** 

Downtown Redevelopment \$ - \$9,310,000 \$9,060,000 \$8,810,000

|                               | 9/30/2012     | 9/30/2013     | 9/30/2014     | 9/30/2015     |
|-------------------------------|---------------|---------------|---------------|---------------|
|                               |               |               |               |               |
| Total General Obligation Debt | \$54,400,000  | \$52,690,000  | \$50,830,000  | \$51,470,000  |
| Other General Debt            | \$20,425,000  | \$19,825,000  | \$19,215,000  | \$18,595,000  |
| Total School Debt             | \$40,585,000  | \$42,120,000  | \$45,060,000  | \$38,875,000  |
| Total Utility Debt            | \$46,265,000  | \$45,080,000  | \$43,970,000  | \$49,334,500  |
| Economic Development          | \$ -          | \$9,310,000   | \$9,060,000   | \$8,810,000   |
|                               |               |               |               |               |
| Total Debt                    | \$161,675,000 | \$169,025,000 | \$168,135,000 | \$167,084,000 |
| Less Self Supporting Debt     | \$92,863,120  | \$102,346,480 | \$103,746,896 | \$102,493,868 |
| Total General Debt            | \$68,811,880  | \$66,678,520  | \$64,388,104  | \$64,590,632  |

|                                | 12/31/2012  | 12/31/2013  | 12/31/2014  | 12/31/2015  |
|--------------------------------|-------------|-------------|-------------|-------------|
| ASSETS                         |             |             |             |             |
| <u>Current Assets</u>          |             |             |             |             |
| Cash and cash equivalents      | \$3,648,315 | \$4,047,562 | \$3,175,476 | \$6,074,032 |
| Receivables:                   |             |             |             |             |
| Accounts receivable            | \$749,4252  | \$909,211   | \$910,076   | \$649,011   |
| Due from other funds           | \$ -        | \$ -        | \$941,155   | \$551,932   |
| Due from other governments     | \$ -        | \$162,493   | \$2,040     | \$ -        |
| Notes receivable - non current | \$19,280    | \$156,600   | \$26,000    | \$45,205    |
| Inventory                      | \$545,385   | \$280,912   | \$445,334   | \$545,231   |
| Prepaid expenses               | \$39,801    | \$25,981    | \$79,934    | \$80,915    |
| Total Current Assets           | \$5,002,207 | \$5,582,759 | \$5,580,015 | \$7,946,326 |

|  | 12/31/2012   | 12/31/2013   | 12/31/2014   | 12/31/2015   |
|--|--------------|--------------|--------------|--------------|
| Restricted Assets                            |              |              |              |              |
| Cash and cash equivalents                    | \$9,914,687  | \$7,376,596  | \$8,567,294  | \$9,652,912  |
| Non-Current Assets                           |              |              |              |              |
| Deferred Bond Issuance Costs                 | \$1,399,732  | \$959,116    | \$1,088,485  | \$1,229,853  |
| Notes Receivable, net of current             | \$198,450    | \$156,600    | \$123,300    | \$90,450     |
| Capital Assets:                              |              |              |              |              |
| Depreciable, Net of Accumulated Depreciation | \$68,810,848 | \$70,212,889 | \$69,386,118 | \$68,709,880 |
| Non-Depreciable                              | \$272,544    | \$761,741    | \$1,854,069  | \$1,733,584  |
| Total Non-Current Assets                     | \$70,681,574 | \$72,090,346 | \$72,451,971 | \$71,763,766 |
| TOTAL ASSETS                                 | \$85,598,468 | \$85,049,702 | \$86,599,280 | \$89,363,004 |

|  | 12/31/2012  | 12/31/2013  | 12/31/2014  | 12/31/2015  |
|--|-------------|-------------|-------------|-------------|
| LIABILITIES                            |             |             |             |             |
| Current Liabilities                    |             |             |             |             |
| Accounts payable                       | \$640,826   | \$1,344,379 | \$412,523   | \$358,920   |
| Accrued expenses                       | \$190,113   | \$97,131    | \$117,412   | \$130,553   |
| Accrued interest                       | \$291,482   | \$257,596   | \$257,596   | \$246,502   |
| Customer deposits                      | \$82,414    | \$74,169    | \$74,349    | \$71,979    |
| Due to other funds                     | \$214,829   | \$379,034   | \$170,862   | \$118,847   |
| Current portion - Capital Leases       | \$22,454    | \$24,462    | \$25,199    | \$70,432    |
| Current portion - Bonds Payable        | \$1,361,640 | \$1,185,000 | \$1,110,000 | \$1,160,000 |
| Current portion - Compensated Absences | \$67,162    | \$66,898    | \$92,273    | _\$98,801   |
| Total Current Liabilities              | \$2,870,920 | \$3,428,669 | \$2,260,213 | \$2,256,033 |

|   | 12/31/2012          | 12/31/2013          | 12/31/2014          | 12/31/2015          |
|---|---------------------|---------------------|---------------------|---------------------|
| Non-Current Liabilities                       |                     |                     |                     |                     |
| Capital Lease - Net of Current                | \$72,926            | \$91,568            | \$296,369           | \$225,937           |
| Bonds Payable - Net of Current                | \$50,916,480        | \$44,634,500        | \$41,147,741        | \$48,174,500        |
| Compensated Absences - Net of Current         | \$20,976            | \$26,451            | \$14,066            | \$14,308            |
| Net Other Post-employment Benefits Obligation | \$ -                | \$ -                | \$346,000           | \$415,000           |
| Total Long-Term Liabilities                   | <u>\$51,010,382</u> | <u>\$44,752,519</u> | <u>\$41,458,175</u> | <u>\$48,414,745</u> |

|                             | 12/31/2012          | 12/31/2013   | 12/31/2014   | 12/31/2015          |
|-----------------------------|---------------------|--------------|--------------|---------------------|
| Total Current Liabilities   | \$2,870,920         | \$3,428,669  | \$2,260,213  | \$2,256,033         |
| Total Long-Term Liabilities | <u>\$51,010,382</u> | \$44,752,519 | \$41,458,175 | <b>\$48,414,745</b> |
| TOTAL LIABILITIES           | <u>\$53,881,302</u> | \$48,181,188 | \$43,718,388 | \$50,670,778        |
| NET ASSETS                  | \$31,717,166        | \$36,868,513 | \$42,880,892 | \$38,692,226        |

#### STRESS TEST COMPARISON FISCAL YEAR END 2012 THROUGH 2015

|  | City General Obligation Debt |              |              |              |
|--|------------------------------|--------------|--------------|--------------|
|  | 2012                         | 2013         | 2014         | 2015         |
| Available Revenue:                     |                              |              |              |              |
| Beginning Cash on Hand                 | \$2,000,000                  | \$967,710    | \$4,058,951  | \$3,302,110  |
| (Debt Service Reserve)                 |                              |              |              |              |
| 7 Mil Property Tax                     | \$2,025,471                  | \$1,930,542  | \$1,940,210  | \$1,989,390  |
| 9% Lodging Tax                         | \$966,000                    | \$885,500    | \$641,471    | \$903,547    |
| Sales Tax                              | \$1,500,000                  | \$1,619,000  | \$1,850,000  | \$1,791,550  |
| Business License - Residential Renters | \$440,000                    | \$373,000    | \$430,684    | \$432,201    |
| Net Operating Income                   | \$1,559,004                  | \$838,553    | \$91,395     | \$(50,600)   |
| Total                                  | \$8,490,475                  | \$6,614,305  | \$9,012,711  | \$8,368,198  |
| Total General Debt                     | \$66,678,520                 | \$68,811,880 | \$64,388,104 | \$64,590,632 |
| Annual Debt Service                    | \$4,800,045                  | \$4,308,018  | \$4,790,259  | \$4,783,837  |
| Coverage Ratio                         | 176.9%                       | 153.5%       | 188.1%       | 174.9%       |
| Should Interest Rates Increase to 6%   |                              |              |              |              |
| Annual Debt Service Would Be           | \$6,470,711                  | \$5,709,000  | \$6,205,758  | \$6,217,910  |
| Coverage Ratio                         | 131.2%                       | 115.9%       | 145.2%       | 134.6%       |



**Total Cost:** \$1,186,870 **Federal Funds:** \$941,512 **City Funds:** \$245,358

Project Status: Under

Construction

## 10<sup>th</sup> Ave. Bridge Replacement Project



**Total Cost:** \$1,035,000

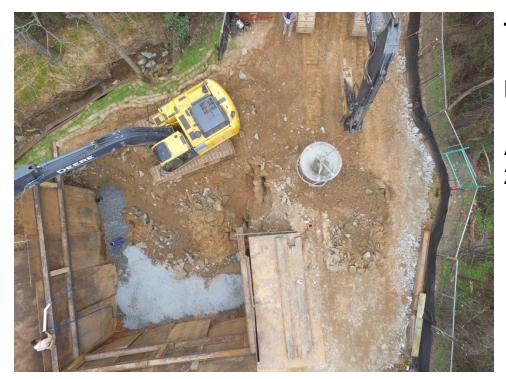
**Federal Funds:** \$828,000

**City Funds:** \$207,000

Project Status: Under

Construction

## 12<sup>th</sup> Ave. Bridge Replacement Project



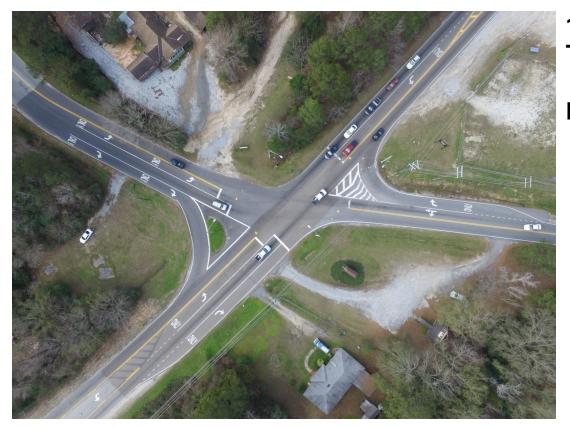
**Total Project Costs:** \$1,983,500

**Project Status:** 67% Complete

Anticipated Completion: Mid-

2016

## 29<sup>th</sup> Street Lift Station Project



**100% City Funds Total Cost:** \$37,147

**Project Status:** Complete

## Dobbs Dr. and Opelika Rd. Intersection Improvements



**100% City Funds Total Cost:** \$126,958

Project Status: Under

Construction

### Summerville Rd. and Riverchase Dr. Intersection Improvements



Total Project Cost: \$180,000

Project Status - 90 % Complete

## Cliff Farrar Tennis Center Improvements



Total Project Cost: \$5,000,000

**Projected Completion Date:** End of 2016

**Project Status:** 48 %

Complete

## Waste Water Treatment Plant Project



**100% City Funds Total Cost:** \$2,900,000

Project Status: Under

Construction

### Whitewater Ave. Project



#### 100% Private Funding

**Project Status:** Completed

#### **City Impact:**

- 90+ jobs created
- Additional new sales tax revenue

### Neighborhood Walmart Hwy 80 - Ladonia

#### 100% Private Funding



Project Status: Under

Construction

#### City Impact:

- New jobs created
- Additional new sales tax revenue

## Dollar General Hwy 80 - Ladonia



| Company                | Jobs | Investment   |  |
|------------------------|------|--------------|--|
| ILJIN Alabama          | 60   | \$15,800,000 |  |
| Vectorply              | 21   | \$12,650,000 |  |
| Alatrade / Bar-S Foods | 30   | \$2,365,791  |  |
| Kudzu (The Game)       | 30   | \$2,027,000  |  |

### **Expansions**



















#### Stay Informed:

- Attend public meetings
- Visit city website

Always remember to contact your Council Representative when needed. They are your best source and resource.

#### **Citizen Responsibility**





